## 2008 ANNUAL REPORT & ACCOUNTS

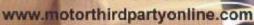




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## Core Values (PRIZE)

- PROFESSIONALISM
- RELATIONSHIP
- INTEGRITY
- ZEAL
- EXCELLENCE

### **OUR VISION**

To be the Leading Provider of Insurance and Other Financial Services of International Standard.

### **OUR MISSION**

To provide Quality Insurance and Other Financial Services to our Clients, using Technology, Highly Skilled and Motivated Team thereby delivering Exceptional Returns to All Stakeholders.

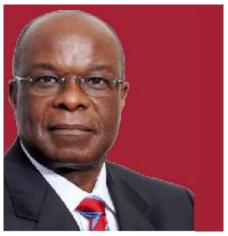


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### **Board of Directors**



UGO, (Dr.) OBI RALPH EKEZIE Chairman



TONY ALETOR



EDDIE EFEKOHA
Managing Director/CEO



OBASHOLA ALO
Executive Director



FRIDAY AKPOME EBOJOH Director



NZE (DR.) CLEMENT MADUAKO, (MFR) Director



DR. LAYI FATONA Director



CHIEF BEN IKEJIAKU Director



PAT AZURUNWA Director



SUNNY OBIDEGWU





### **Corporate Information**

Directors:	Ugo (Dr.) Obi Ralph Ekezie Eddie Efekoha Tony Aletor Obashola Alo Nze (Dr.) Clement Maduako Dr Layi Fatona Chief Ben Ikejiaku Friday Ebojoh Pat Azurunwa Sunny Obidegwu	Chairman Managing Director/CEO Vice Chairman Executive Director Director Director Director Director Director Director Director Director
Company Secretaries:	Foundation Chambers Summit House (1st Floor) 6, Ajele Street, Lagos	
Auditors:	Pannell Kerr Forster (Chartered A Toloye House 362 Ikorodu Road/IA, Okupe Esta Maryland, Lagos.	,
Registrars:	Meristem Registrars Ltd 305 Herbert Macaulay Way Sabo-Yaba Lagos	
Bankers:	Zenith Bank Plc Oceanic Bank Plc UBA Plc Bank PHB Guaranty Trust Bank Plc First Bank of Nigeria Plc	
Registered Office:	Plot 33D, Bishop Aboyade Cole S Victoria Island, Lagos.	Street



### Notice of AGM

**NOTICE IS HEREBY GIVEN** that the 14th Annual General Meeting of the shareholders of the company will be held on the 27th August 2009 at 11.00am prompt at **Protea Hotel, Oakwood Park, Lekki Expressway, Lekki Peninsula, Lagos** to transact the following business:

#### **ORDINARY BUSINESS**

- 1. To receive and consider the Audited Financial Statement for the year ended December 31st 2008 together with the reports of the Directors, Auditors and Audit Committee thereon.
- 2. To declare a dividend.
- 3. To re-elect Directors.
- 4. To re-appoint the Auditors
- 5. To authorize the Directors to determine the remuneration of the Auditors.
- 6. To elect Members of the Audit Committee

#### SPECIAL BUSINESS

A. To approve the remuneration of the Directors for the year ending 31st December 2009.

Dated this 3rd August 2009

#### BY ORDER OF THE BOARD

L. CHIDHLOGUESQ **PP: FOUNDATION CHAMBERS** (Company Secretaries)

#### NOTES:

#### PROXY:

A member of the company entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of him/her. A proxy need not be a member of the company. Executed form of proxy should be deposited at the Registered Office of the Company being Plot 33D Bishop Aboyade Cole Street, Victoria Island Lagos, not less than 48 hours before the time of holding the meeting. To be effective the proxy form should be duly stamped and signed by the Commissioner for Stamp Duties.

#### **CLOSURE OF REGISTER AND TRANSFER BOOKS:**

The Register of members and transfer books will be closed from **Monday 10th August to Friday 14th August 2009** to enable the Registrar prepare for the payment of dividend. Accordingly dividend will only be paid to shareholders whose names are on the register before the date of closure.

#### PAYMENT OF DIVIDEND:

If the dividend of 5Kobo per every ordinary share recommended by the Board is approved and declared, those shareholders whose names appear in the Company's Register of Members as at the closure date shall have dividend warrants posted to them not later than Thursday 17th September 2009. The payment of dividend shall be subject to deduction of appropriate withholding tax.

#### AUDIT COMMITTEE

In accordance with section 359(5) of the Companies and Allied Maters Act 1990, any member may nominate a shareholder as a member of the Audit Committee by giving notice in writing of such nomination to the Company Secretary at least 21 (Twenty One) days before the Annual General Meeting.

#### **RE-ELECTION OF DIRECTORS**

In accordance with the Company's Articles of Association, Ugo (Dr.) Obi Ralph Ekezie, Mr. Anthony Aletor and Nze (Dr.) Clement O. Maduako (MFR) retire by rotation and being eligible offer themselves for re-election.

#### AGE DECLARATION

Nze (Dr.) C.O. Maduako (MFR) in accordance with section 252 (1) of the Companies and Allied Matters Act 1990, intends to disclose at the meeting that he is over 70 years of age.



### Result at a Glance

MAJOR PROFIT AND LOSS ACCOUNT ITEMS	2008 N	2007 N
Gross Premium Re insurance Unexpired Premium Earned Premium Investment and other Income Profit Before Tax & Exceptional Item Profit After Tax	3,043,296,387 700,598,555 21,457,902 2,321,385,570 123,673,247 573,330,208 360,457,833	1,506,209,059 62,047,794 467,580,141 976,581,124 164,316,902 237,089,706 230,006,854
MAJOR BALANCE SHEET ITEMS		
Total Assets Investments Share Capital Contingency Reserves Insurance Funds No of 50k ordinary shares issued	5,176,616,530 1,393,531,937 3,000,000,000 185,900,070 720,777,2189 6,000,000,000	4,651,673,431 1,476,105,171 3,000,000,000 94,601,178 675,711,250 6,000,000,000
<b>PER SHARE DATA</b> Earnings (k) Net Assets (k) No of offices	6.01 68 21	3.83 62 22



### Chairman's Statement

"Your company has not only continued to trudge on but has operated successfully over the years since the regulator-induced recapitalisation and consolidation in Nigeria."

Dear Stakeholders, I welcome you all to this 14th Annual General Meeting of your company. This is the second General Meeting we are holding post-merger. It has been a great experience for me and the Board and I must thank God and all of you stakeholders that have made it possible.

2008 was an extraordinarily difficult year for the global economy. The financial crisis in the United States of America gradually permeated into other economies. This seriously impacted not just the financial services industry but the real sector, the aviation sector, the energy sector and practically all spheres of global business activities.

The results that will be presented before you today when read in the light of the economic realities of the period clearly demonstrate the tenacity of purpose with which your company has been managed. Your company has not only continued to trudge on but has operated successfully over the years since the regulator-induced recapitalisation and consolidation in Nigeria.

#### **GLOBAL OUTLOOK:**

The global economic meltdown in 2008 attests to the fact that the world is a global village. What started as subprime mortgage crisis in the United States eventually brought down major financial institutions across the globe and heralded a global depression by the close of the year. Crude oil prices which had risen to USD\$147 per barrel as of July 2008 had dropped to USD\$40 per barrel by the close of the year. Japanese economy, the world's second largest, contracted at about 12.7%, the fastest pace in 35 years. There was a general collapse in global demand. Many countries came up with bail out measures to shore up their economy but the effects of these efforts can only become manifest in 2009 or beyond.



### Chairman's Statement (cont'd)

The fortunes of the Sub Saharan African Region did not fare better in 2008. Regional output declined to 5.4% (against 6.1% in 2007). Along the West African Coast, real GDP growth averaged about 4.5% compared to 4.8% in 2007. In Nigeria, the budgeted growth rate was 11% but from the statistics available only 6.8% was achieved. However, on a very positive note, history was made in 2008 with the election of Barrack Obama as the first African-American President of the United States of America. This was very significant to the world at large and to Africa in particular. His victory confirms that with determination and tenacity of purpose nothing is impossible.

#### **OPERATING ENVIRONMENT**

The effect of the global meltdown gradually took its toll on the Nigerian economy towards the end of the year. Being a major oil producing nation, the economy was directly affected by the sharp drop in global oil prices. The 2008 Federal Government budget was premised on a per barrel figures of USD\$53.83 and a daily production of 2.45million. Neither of these budget estimates were realised because of a combination of falling oil prices in the international market and the oil output cut as a result of the continued restiveness in the Niger Delta area. This impacted negatively on the economy. By the end of the year, Nigerian external reserve had dropped to USD\$58b and the exchange rate against major currencies depreciated significantly.

Year on year inflation in the country stood at 15.1% by the end of 2008 as against 6.6% in the previous year.

Cost of operations was at its all time high as the Power sector problem appeared to have further escalated. Many companies actually closed their operations in Nigeria and relocated to neighbouring countries where some of these basic infrastructures work.

#### NIGERIAN INSURANCE INDUSTRY

The year under review was the first full year that most of the insurance companies settled down to focus on the business after the government induced recapitalisation and the further revalidation exercise that ended in September 2007. With the subsequent re-certification of NICON and Nigerian Re, the total of operators in the market came to 50 (48 direct Insurance companies and 2 indigenous Reinsurance companies).

The Nigerian Insurance market was not immuned from the larger economy. Insurance depends on a thriving real sector which is in turn driven by consumer demand. In the aftermath of the insurance industry recapitalization, the much anticipated growth in the industry has not yet materialised.

The opportunities created by the Nigerian content policy in the Oil sector and the Cabotage laws requires a higher operating capital than the regulatory limit for an insurance company to fully participate. There have been media commentaries of a possible market induced consolidation (as against regulatory) in the near future to enable the operators achieve the needed capacity to underwrite the mega risks.

The insurance market penetration is still very low and more companies, both Life and Non-Life insurers, are beginning to direct their attention to the retail end of the market. The industry experienced a significant growth in the non-life business segment earlier in 2008. This was on account of increased bank lending to companies and consumers in the economy. But this trend reversed towards the latter end of the year as the impact of the global economic meltdown began to be felt.

Your company remained a respected operator in the market playing leadership roles in a number of the Aviation risks placed in the market whilst also taking a number of initiatives to position itself for the retail end of the market.

#### **OPERATING RESULTS**

In spite of the daunting challenges posed by the global economic meltdown and the generally tough business climate, your company was still able to achieve significant growth in all its key performance metrics.

Your company achieved a 100% growth in its Gross Earnings. The company achieved a GPI of N3.0b as against the N1.5b recorded in 2007. Profit Before Tax grew by 26.1% to N298, 959, 094.00 as against the N237, 089, 706.00 in 2007. Also, a Profit After Tax of N360,457,830.00 was recorded, which is a 56.7% increase from the 2007 figure of N230, 006, 854.00. The total assets of the company in 2008 became N5, 176, 616, 530.00 as against N4, 651, 673, 431.00 in 2007. The Shareholders' Fund was equally enhanced by 9.2% to N4,081,985,841.00 in 2008 from N3, 736, 647, 574.00 in 2007.

These results were achieved by sheer determination and commitment of both management and staff with a lot of support from the market.





### Chairman's Statement (cont'd)

#### DIVIDEND

The board is recommending a dividend of N300 million for your approval to be paid to members whose names appear in the register by close of business on 7th August, 2009. This translates to a dividend per share of 5 kobo.

#### SUBSIDIARIES AND EXPANSION

Distinguished stakeholders, in line with the growth plan that have already been set at the beginning, the company successfully established a Financial Services subsidiary, CHI Capital Ltd. in 2008. This company was incorporated in July 2008 and has since commenced operations. CHI Capital Ltd. is to serve as the Investment arm of Consolidated Hallmark Insurance Plc and also provide financial advisory, fund management and investment services for other clients.

Also, in the course of the year, your company applied to the National Insurance Commission of Ghana for an operating licence to start a General Insurance Company in Ghana. The application is at an advanced stage with the necessary requirement having been complied with. This will therefore mark the beginning of the expansion into other Regional markets in Africa.

#### CORPORATE SOCIAL RESPONSIBILITY

Your company, as a socially responsible entity, continues to support activities that promote the well being of its environment, particularly in the area of sports, education and any other environmentally friendly initiatives. In 2008, your company sponsored table tennis tournament of the Lagos Country Club.

The company also co-sponsored the Insurance Stakeholders' Parliament, an interactive summit to promote insurance understanding for the benefit of society. The company also made contributions to the Chartered Insurance Institute of Nigeria, CIIN, the training arm of the insurance industry.

#### FUTURE OUTLOOK:

Distinguished Stakeholders, our vision is to evolve into a leading provider of insurance and other financial services of international standard. The task ahead is both challenging and desirable and indeed achievable. While the company continues to carefully pursue its expansion drive, more focus would be placed on achieving more penetration within the potentially vast retail end of Nigerian market.

We shall continue to place high premium on attracting, motivating and retaining the best people to run the business. We also appreciate the need to grow the company's financial capacity so as to be able to compete effectively in the market place and achieve competitive returns for you the stakeholders.

#### APPRECIATION

I thank all our stakeholders our shareholders, fellow board members, management and staff, insurance brokers and agents and all our loyal customers - for the progress recorded so far. I believe very strongly that with the sustained co-operation from all of us, our company shall continue to forge ahead towards its vision.

Thank you

Ugo (Dr.) Obi Ralph Ekezie Chairman, Board of Directors

August, 2009.





### **Executive Management Team**



EDDIE EFEKOHA Managing Director/Chief Executive Officer



MAC EKECHUKWU General Manager & Head, Risk Management



OBASHOLA ALO Executive Director, Operations



BODE OPADOKUN General Manager & Head, Energy and Special Risks



KOLA ILESANMI General Manager & Head, Finance & Investments



MRS IJEOMA OKORO General Manager & Head, Eastern Region



TUNDE DARAMOLA Deputy General Manager & Head, Corporate Planning and Technology



**GBOLAGA ADEYANJU** Deputy General Manager & Head, Lagos/Western Region



### Directors' Report

The directors have the pleasure in submitting their reports together with the Company's Audited Financial Stataements for the year ended 31st December 2008.

#### 1 LEGAL FORM

The company was incorporated on 2nd August 1991 as a private limited liability company under the Companies and Allied Matters Act 1968 and commenced operations in 1992. The Company converted to a public limited company in July 2005 and in 2007 changed its name from Consolidated Risk Insurers PIc to Consolidated Hallmark Insurance PIc. The company shares were listed on the floor of The Nigerian Stock Exchange on 22nd February 2008.

#### 2 PRINCIPAL ACTIVITIES AND CORPORATE DEVELOPMENT

During the year under review the company engaged in general insurance business and maintained 21 corporate offices.

#### 3 RESULTS

	2008 N'000	2007 N'000	change N'000	change %
Gross Premium written	3,043,296	1,506,209	1,537,087	102
Premium earned	2,321,385	976,581	1,344,804	138
Net claim paid	338,430	197,202	141,228	72
Management expenses	792,848	469,708	323,140	69
Underwriting profit	1,555,154	585,624	969,530	166
Profit/(Loss) Before tax & Exceptional item	573,330	237,089	336,241	142
Profit After Tax	360,457	230,006	130,451	57

#### 4 DIRECTORS AND THEIR INTERESTS

- a) The names of the current directors are detailed on page 5
- b) In accordance with the Company's Articles of Association Ugo (Dr) Obi Ralph Ekezie, Mr Anthony Aletor and Nze (Dr) Clement O. Maduako (MFR) retire by rotation and being eligible offer themselves for re-election.



### Directors' Report (cont'd)

c) The direct/ indirect interests of the Directors in the issued share capital of the company as recorded in the register of director's shareholdings at 31st December 2008 are as follows:

Number of shares held:

DIRECTORS	DIRECT 25/06/09	INDIRECT 25/06/09	TOTAL 25/06/09	2008	2007
Ugo (Dr.) Obi Ralph Ekezie	370,715,888	-	370,715,888	370,715,888	370,715,888
Mr. Anthony Aletor	-	1,065,000,000	1,065,000,000	1,065,000,000	1,067,469,970
Mr. Eddie Efekoha	313,890,712	250,030,625	563,921,337	563,921,337	564,221,337
Mr. Obashola Alo	9,662,488	-	9,662,488	9,662,488	10,000,000
Dr. Layi Fatona	-	21,553,750	21,553,750	21,553,750	21,553,750
Nze (Dr.) C.O. Maduako (MFR)	-	917,820,607	917,820,607	917,820,607	1,007,595,254
Chief Ben Ikejiaku	17,500,000	-	17,500,000	17,500,000	22,000,000
Mr. Pat Azurunwa	Nil	Nil	Nil	Nil	Nil
Mr. Friday Ebojoh	26,625,000	-	26,625,000	26,625,000	26,625,000
Mr. Sunny Obidegwu	25,000,000	25,000,000	50,000,000	50,000,000	25,000,000

**Indirect Interest Represented** 

#### Director

Mr. Anthony Aletor

Dr. Layi Fatona Nze (Dr.) C.O.Maduako (MFR) Mr. Eddie Efekoha Capital Express Insurance Company Limited and Capital Express Securities Limited Nouveau Technologies Limited Maduako Group Limited Sephine Edefe Nigeria Limited

#### d. Substantial Interest in Shares

Shareholders who held more than 5% of the issued share capital of the company as at 31st December, 2008 were as follows:

Maduako Group Limited     960,507,321     16.00       Capital Express Insurance Co. Ltd.     1,000,000,000     16.67       SPDC West Multipurpose Cooperative     449,313,286     7.40       Ligo (Dr.) Obi Balob Ekozia     370,715,888     6.17	Shareholder	Units Held	%
Mr. Eddie Efekoha 313.890,712 5.23	Capital Express Insurance Co. Ltd.	1,000,000,000	16.67
	SPDC West Multipurpose Cooperative	449,313,286	7.40
	Ugo (Dr.) Obi Ralph Ekezie	370,715,888	6.17

e. The range of shareholding as at 31st December 2008 is as follows:

Range of holdings		No of shareholders	No of share holdings	%
1 -	10,000	3339	17,481,038	0.29
10,001 -	100,000	3836	156,833,798	2.61
100,001 -	1,000,000	1278	440,486,978	7.34
1,000,001 -	10,000,000	241	737,446,652	12.29
10,000,001 -	100,000,000	35	950,010,430	15.83
100,000,001 -	Above	9	3,697,741,104	61.63
		8,738	6,000,000,000	100.00



### Directors' Report (cont'd)

#### 5. DIRECTORS RESPONSIBILITIES

The Company's directors are responsible, in accordance with the provisions of Section 334 of the Companies and Allied Matters Act 1990, for the preparation of financial statements which give a true and fair view of the state of affairs of the company as at the year end of each financial year and of its profit and loss and of its profit and loss and cash flows for the year and that the statements comply with the Insurance Act 2003 and Companies and Allied Matters Act 1990.

In doing so they ensure that:

- a. Proper accounting records are maintained.
- b. Adequate internal control procedures are established which as far as is reasonably possible, safeguard the assets and prevent and detect fraud and other irregularity.
- c. Applicable accounting standards are followed.
- d. Suitable accounting policies are consistently applied.
- e. Judgments and estimates made are reasonable and prudent and consistently applied.
- f. The going concern basis is used unless it is inappropriate to presume that the company shall continue in Business.

#### 6. FIXED ASSETS

Movement in fixed assets during the year are shown in note 7 on page 31 In the opinion of the Directors the market value of the Company's fixed assets is not lower than the value shown in the financial statement.

#### 7. CORPORATE GOVERNANCE

#### a. BOARD OF DIRECTORS

The Board of Directors consists of 10 members - a chairman, vice chairman, the managing director, one executive director, and six non executive directors. There were no changes in the composition in the course of the year.

#### b. BOARD MEETINGS:

The Board membership and attendance of meetings during the Financial Year is set out below:

	23/01/08	12/06/08	29/07/08	04/12/08
Obi Ralph Ekezie	Attended	Attended	Attended	Attended
Anthony Aletor	Attended	Attended	Attended	Absent
Eddie Efekoha	Attended	Attended	Attended	Attended
Obashola Alo	Attended	Attended	Attended	Attended
Layi Fatona	Attended	Attended	Attended	Attended
Clement O. Maduako	Attended	Absent	Attended	Absent
Ben C. Ikejiaku	Attended	Attended	Attended	Attended
PatAzurunwa	Attended	Attended	Attended	Attended
Friday A. Ebojoh	Attended	Attended	Attended	Attended
Sunny C. Obidegwu	Attended	Attended	Attended	Attended

The following Committees carried out the oversight functions on behalf of the Board during the Financial Year: a. Audit Committee.

- b. Finance and General Purpose Committee.
- c. Investment and Risk Management Committee.
- d. Establishment Committee.



### Directors' Report (cont'd)

#### 8. POST BALANCE SHEET

There has been no significant post balance sheet event that could have had a material effect on the financial position of the company as at 31st December 2008

#### 9. REINSURANCE ARRANGEMENT

The company had treaty arrangements with the following companies during the year

African Reinsurance Corporation Continental Reinsurance Company Limited

#### 10. CSR/DONATIONS AND SPONSORSHIPS

Sponsorships and donations during the year amounted to N1,492,880.00 and were made to the following:

a. Lagos Country Club Table Tennis Sponsorship		N797,880
b. Women Development International Association		N20,000
c. CIIN Library Project		N100,000
d. Nigerian-Ukrainian Business Council Members Day		N100,000
e. Insurance Stakeholders' Parliament		N250,000
f. ITC Franchise Drivers Welfare Association	_	N20,000
g. National Association of Insurance Correspondents' Event		N40,000
h. Nigerians Insurers Association NIA Cargo Defence Fund		N65,000
i. SUG-University of Agriculture Abeokuta		N100,000

#### 11. EMPLOYMENT AND EMPLOYEES

#### a) Employment of Disabled Persons

The Company does not discriminate in considering applications for employment including those from Disabled persons. However as at 31st December 2008 there was no disabled person in the Company's employment.

#### b) Employees Training and Involvement

The Company ensures that the employees are kept fully informed regarding the company's values, goals, performance and progress. Their views are sought on matters affecting them directly. All officers of the company attend regular meetings and retreats where members of staff critically review the company's performance and recommend solutions to identified problems in order to enhance the flat structure of the company, professionalism and technical expertise among the staff are encourage via regular, continuous and extensive in-house and external training.

#### a) Health Safety and Welfare of Employees:

The Company strictly observes all safety and health regulations. The Company provides safety equipments at all its premises. Staff medical is handled by Health Management Organisation while subsidies are provided to all categories of staff for their accommodation, transportation, meals etc

#### **12. AUDITORS**

The Auditors, Pannell Kerr Forster (Chartered Accountants) have indicated their willingness to continue in office in accordance with section 357(2) of the Companies and Allied Matters Act 1990.

A resolution will be proposed at the Annual General Meeting to authorise the Directors to fix their remuneration.

By order of the Board

L. CHIDI ILOGU ESQ.

PP:Foundation Chambers (Company Secretaries)



### Report of the Auditors



#### **Report on the Financial Statements**

We have audited the accompanying financial statements of **Consolidated Hallmark Insurance Pic** as at 31 December 2008 set out on pages 18 to 36, which have been prepared on the basis of the significant accounting policies on pages 18 to 21 and other explanatory notes on pages 29 to 34.

#### **Directors' Responsibility for the Financial Statements**

The Directors are responsible for the preparation and fair presentation of these financial statements in accordance with the Companies and Allied Matters Act CAP C20 LFN 2004. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgments, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the company has kept proper accounting records and the financial statements are in agreement with the records in all material respects and give in the prescribed manner, information required by the Companies and Allied Matters Act CAP C20 LFN 2004, the applicable provisions of the Insurance Act CAP 117 LFN 2004 and relevant guidelines issued by the National Insurance Commission. The financial statements give a true and fair view of the financial position Consolidated Hallmark Insurance Plc as at 31 December 2008, and of its financial performance and its Cash Flows for the year ended in accordance with the Statement of Accounting Standards issued by the Nigerian Accounting Standards Board.

Panuel Ken Forten

Chartered Accountants Lagos, Nigeria

Date: 25 June 2009.





### Report of the Audit Committee

In compliance with section 359(6) of the Companies and Allied Matters Act 1990, we have reviewed the Audit Report for the year ended December 31, 2008 and hereby state as follows:

- 1. The Scope and planning of the audit were adequate in our opinion;
- 2. The accounting and reporting policies of the company conformed with statutory requirements and agreed ethical practices;
- 3. The internal control was being constantly and effectively monitored; and
- 4. The external auditors' management report received satisfactory response from Management.

#### **DATED JUNE 25, 2009**

Tony Anonyai Chaiman, Audit Committee

#### **Members of The Committee**

Tony Anonyai Tony Ukatu Simon Okiotorhoro Friday Akpome Ebojoh Chief Ben C. Ikejiaku Eddie Efekoha





### **Statement of Accounting Policies**

FOR THE YEAR ENDED 31 DECEMBER, 2008

The following are the significant accounting policies adopted by the Company in the preparation of its financial statements. These policies have been constantly applied to all year's presentations, unless otherwise stated.

#### 1. BASIS OF ACCOUNTING

- The financial statements are prepared in compliance with Nigerian Statements of Accounting Standards (SAS). The financial statements are presented in the functional currency, Nigeria naira and prepared under the historical cost convention as modified by the revaluation of certain property, plant and equipment.
- The annual accounting basis is used to determine the underwriting result of each class of insurance business written.

#### 2. PROPERTY, PLANT & EQUIPMENT

Property, plant and equipment are stated at the cost, less depreciation on a straight-line basis over the estimated useful life of the assets, taking into consideration any residual value, excluding the costs of day-to-day servicing.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement in the year the asset is derecognised.

Assets on lease are accounted for in accordance with the substance and financial reality of the Transaction. Depreciation is provided to write off the related assets over the period of the lease. Income from assets on lease is accrued evenly over the respective period of the leases.

#### 3. DEPRECIATION OF PROPERTY, PLANT & EQUIPMENT

Depreciation is calculated to write off the cost of property, plant & equipment during their expected useful lives on a straight-line basis. In the case of revalued property, plant & equipment, depreciation is calculated by reference to the enhanced value of the assets concerned. The principal annual rates of depreciation, which are consistent with those of previous years, are:

Buildings	-	2%
Furniture, Fittings & Equipment	-	15%
Computers	-	15%
Motor Vehicles	-	20%
Office Equipment	-	15%

Depreciation is not calculated on property, plant & equipment until they are brought into use. Gains or losses on disposal of property, plant and equipment are determined by reference to their carrying Amount and are taken into account in determining operating profit.



### Statement of Accounting Policies (cont'd)

FOR THE YEAR ENDED 31 DECEMBER, 2008

#### 4. PROVISION FOR UNEXPIRED RISKS

Reserves for unexpired risks are those proportions of the premiums written in a year, less reinsurance, that relate to the period of risks from January in the following accounting year to the subsequent date of expiry of the policies and have been computed in accordance with Section 20(1)(a) of the Insurance Act 2003, which stipulates that provision for unexpired risk shall be calculated on a time apportionment basis of the risks accepted in the year.

#### 5. PROVISION FOR OUTSTANDING CLAIMS/INCURRED BUT NOT YET REPORTED

Full provision is made for the estimated amount of outstanding claims notified but not settled at the date of the balance sheet, less reinsurance recoveries, using the best information available at that time. Provision is also made for the cost of claims incurred but not reported (IBNR) until after the balance sheet date on the basis of claims notified but not settled in compliance with the provisions of Section 20(1) (b) of the Insurance Act 2003. Similarly, provisions are made for "unallocated claims expenses" being the estimated administrative expenses that will be incurred after the balance sheet date in settling all claims outstanding as at the date, including IBNR.Differences between the provisions for outstanding claims at a balance sheet date and the subsequent settlement are included in the revenue Account of the following year.

#### 6. CONTINGENCY RESERVE

Contingency reserve has been calculated at 3% of the total premium or 20% of the Net Profit before tax which ever is greater in accordance with Section 21(2) of the Insurance Act 2003 until the accumulated reserve reaches the amount of the minimum paid-up capital or 50 per centum of the net premiums (which ever is greater).

#### 7. FOREIGN CURRENCIES TRANSLATION

The financial statements are presented in Naira, which is the Company's functional and presentation currency. Income and expenses denominated in foreign currencies are translated to the Naira at the rates of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currency balances are converted to the Naira at the applicable rates of exchange ruling at the balance sheet date. Any profits or loss arising on the conversion of foreign currencies is included in the profit and loss account.

#### 8. INVESTMENTS

Long-term investments are stated at cost or revalued amount on Balance Sheet date while short term investments are stated at cost less provision for diminution in values.

No provision is made for diminution in the market value of government securities as it is the Company's policy to hold such Securities until maturity.

#### 9. INVESTMENT INCOME

Interest and rental income are shown gross and are accounted for on accrual basis. Dividends are accounted for on the basis of the amounts actually received during the year.

#### **10. DEBTORS**

Debtors are recognized and earned at the original invoice amounts less an allowance for any un-collectible amounts. Specific provision is made where there is objective evidence that the Collection of any debt is considered doubtful. Debts considered Irrecoverable are written off.



### Statement of Accounting Policies (cont'd)

FOR THE YEAR ENDED 31 DECEMBER, 2008

#### 11. EMPLOYEES' RETIREMENT BENEFITS

#### **Pension Fund Scheme**

The Company operates a defined contributory retirement benefits scheme for members of staff, which is independent of its finances and is managed by Pension Fund Administrators. The Scheme, which is funded by contributions from employees ( $7\frac{1}{2}$ %) and the Company ( $7\frac{1}{2}$ %) is consistent with the provisions of the Pension Reform Act 2004. The company's contribution in each year is charge against income and is included in staff cost.

#### **12. TAXATION**

Income tax expense is the aggregate of the charge to the profit and loss account in respect of current income tax, education tax and deferred income/capital gains tax.

#### i) Income Tax

Income tax payable is provided by applying the currently enacted tax rates on the profit of the Company as adjusted for taxation purposes.

#### ii) Deferred Taxation

Deferred taxation, which arises from timing differences in the recognition of items for accounting and tax purposes, is calculated using the liability method. Deferred income tax assets and liabilities are measured at the rates that are expected to apply to the year when the asset is realized or the liability settled, based on tax rates and tax laws that have been enacted at the balance sheet date.

#### iii) Capital Gain Tax

Capital Gain Tax is included in the tax expenses for the period to which it relates. Capital Gain Tax relating to a disposal of an extra ordinary item is deducted from such item.

#### iv) Value Added Tax

Non recoverable VAT paid in respect of an item of expenses is expensed. Non recoverable VAT paid in respect of property, plant & equipment is capitalized as part of the cost of the property, plant and equipment.

The net amount owing to or due from the tax authority is included in the recoverable VAT outstanding for over three years is fully provided for output VAT is excluded from the turnover shown in the profit and loss account.

#### v) Withholding Tax

The withholding tax credit is used to set off against income tax payable. Tax credit, which is considered irrecoverable, is written off as part of the tax charge for the year.

#### 13. CLAIMS

Claims paid are stated alongside amounts recoverable from re-insurers.



### Statement of Accounting Policies (cont'd)

FOR THE YEAR ENDED 31 DECEMBER, 2008

#### **14. MAINTENANCE EXPENSES**

Maintenance expenses are apportioned amongst the various classes of insurance business on the Basis of net premium earned in each class.

#### 15. PREMIUM

Full credit is taken for premium receivable upon the issuance of the related policies.

#### 16. COMMISSION

Commissions are accounted for in the profit and loss account in the period they are incurred and calculated on a time basis of the risks accepted in the year.

#### **17. PROVISIONS**

Provisions is recognized when the Company has present obligation, whether legal or constructive, as a result of a past event for which it is possible that an outflow of a resources embodying economic benefit will be recognized to settle the obligation in accordance with the statement of Accounting Standard (SAS23).

#### 18. CASH AND CASH EQUIVALENT

For the purpose of reporting cash flows, cash and cash equivalents include cash on hand; cash balances with banks and bank overdrafts.

#### **19. DIVIDEND PAYABLE**

Proposed dividends for the year, is recognized as a liability after the balance sheet date when declared and approved by shareholders at the Annual General Meeting.

#### 20 BUSINESS COMBINATION

With effect from 1 March 2007, Consolidated Risk Insurers PIc combined its business with that of Hallmark Assurance PIc and Nigerian General Insurance Co. Ltd. to form Consolidated Hallmark Insurance PIc.

In accounting for the business combination, the Company adopted the purchase method with Consolidated Risk Insurers PIc being the acquirer.

#### 21 GOODWILL

Goodwill arising on consolidation represents the excess of the cost of acquisition over the fair value of the identifiable assets and liabilities of a merging entity at the date of acquisition. Goodwill is recognized as an asset but to be tested for impairment annually and /or more frequently depending on events and circumstances.

#### 22 CAPITAL RESERVE

Capital reserve arising on consolidation represents the shortfall between the cost of acquisition over the fair value of the identifiable assets and liabilities of a merging entity at the date of acquisition and Recognized as part of shareholders fund.



...a friend indeed.

ZEAL



RELATIONSHIP

PROFESSIONALISM

Plot 33D Bishop Aboyade Cole Street, P. O. Box 74013, Victoria Island, Lagos. Tel: +234 1 461 8222. Fax: +234 1 461 8380. E-mail: info@consolidatedhallmark.com website: www.consolidatedhallmark.com

We are what we have ...

INTEGRITY

EXCELLENCE



### Photo News



Managing Director of Consolidated Hallmark, Mr. Eddie Efekoha and the chairman, Ugo (Dr) Obi Ralph Ekezie presenting copies of the company's Annual Report and Accounts to the Deputy Governor of Enugu State, Mr. Sunny Onyebuchi at the government house, Enugu during a courtesy call on the occasion of the 2008 Annual General Meeting.

The President of the Nigerian Council of Registered Insurance Brokers (NCRIB) Chief Dede Ijere, presenting an Award to the Managing Director of Consolidated Hallmark, Mr. Eddie Efekoha during the members' evening of the council.





Executive Director of Consolidated Hallmark Insurance, Obashola Alo, (second from left) with officials of the Lagos State Motherless Babies Home, Lekki, and other staff of the company during a children's day trip to donate items to the home.



### Balance Sheet

AS AT 31ST DECEMBER, 2008

ASSETS	NOTES	2008 N	2007 N
Cash and Bank Balances Short term Investments Debtors & Prepayments Deferred Acquisition Expenses Long term Investments Deferred Charges Statutory Deposits Fixed Assets	2 3a 4 5 3b 6 7 8	104,033,829 1,047,523,384 1,405,464,317 85,959,125 346,008,553 55,965,041 300,000,000 1,831,662,281	66,713,191 1,367,509,491 840,818,418 86,104,764 108,595,680 - 300,000,000 1,881,931,887
TOTAL ASSETS		5,176,616,530	4,651,673,431
LIABILITIES			
Creditors & Accruals Insurance Funds Taxation Deferred Taxation	9 10 24b 24c	229,672,102 720,777,289 53,341,471 90,839,824 1,094,630,686	20,510,896 675,711,250 176,057,011 <u>42,746,700</u> 915,025,857
Shareholders' Funds			
Share Capital Statutory Contingency Reserve Fixed Assets Revaluation Reserve Investment Revaluation Reserve Capital Reserves Revenue Reserve	11 12 13 14 16 15	3,000,000,000 185,900,070 24,811,148 - 415,619,220 455,655,406 4,081,985,844	$\begin{array}{r} 3,000,000,000\\ 94,601,178\\ 24,811,148\\ 15,119,563\\ 415,619,220\\ 186,496,465\\ \hline 3,736,647,574\end{array}$
TOTAL LIABILITIES AND SHAREHOL	DERS' FUNDS	5,176,616,530	4,651,673,431

Approved by the Board on June 25 2009

-}

UGO, (Dr.) OBI RALPH EKEZIE

} DIRECTORS -----} EDDIE EFEKOHA

The accounting policies on pages 18 to 21 the notes on pages 29 to 34 form part of these accounts.



### Profit and Loss Account

FOR THE YEAR ENDED 31 DECEMBER, 2008

	NOTES	2008 N	2007 N
GROSS PREMIUM INCOME	18	3,043,296,387	1,506,209,059
PREMIUM EARNED Commissions Received	19	2,321,385,570 148,605,155	976,581,124 12,150,231
<b>LESS:</b> Claims Incurred Underwriting Expenses	19	2,469,990,725 338,430,045 576,406,579 914,836,624	988,731,355 197,202,816 205,904,027 403,106,843
<b>UNDERWRITING PROFITS</b> Investment income Other Income	19	1,555,154,101 94,440,058 29,233,189	585,624,512 159,891,868 4,425,034
		1,678,827,348	749,941,414
<b>DEDUCT:</b> Management Expenses Provision for Bad and Doubtful Debts		792,848,495 312,648,645 1,105,497,140	469,708,245 43,143,463 512,851,708
PROFIT ON ORD. ACTIVITY BEFORE TA AND EXCEPTIONAL ITEM	AX	573,330,208	237,089,706
Exceptional item Information Technology levy	22 23	(271,351,326) (3,019,788)	-
PROFIT ON ORD. ACTIVITY BEFORE T	λX	298,959,094	237,089,706
Income Taxation Deferred Taxation	24	109,591,863 (48,093,124)	(34,767,482) 27,684,630
PROFIT AFTER TAX		360,457,833	230,006,854
Statutory Contingency Reserve	12	(91,298,892)	(47,417,942)
RETAINED PROFIT TRANSFERRED TO REVENUE RESERVES	15	269,158,941	182,588,912
Earnings Per Share (Kobo)		6.01	3.83

The accounting policies on pages 18 to 21 and the Notes on pages 29 to 34 form part of these Accounts.



	FIRE N	GEN. ACCDT. N	MOTOR N	AVIATION N	OIL & GAS N	MARINE N	ENGINEE- RING N	BOND	2008 TOTAL N	2007 TOTAL N
INCOME Direct Premium Inward Reinsurance Premiums Gross Written Premium (Note 17)	133,866,047 275,815 134,141,862	748,335,325 11,458,278 759,793,603	$\frac{1,079,920,819}{3,117,784}$ $\frac{1,083,038,603}{1,083,038,603}$	515,540,215 515,540,215 515,540,215	124,998,492 1,529,331 126,527,823	261,322,934 1,754,408 263,077,342	62,784,216 413,316.26 63,197,532	97,979,407 - <u>97,979,407</u>	3,024,747,455 18,548,932 3,043,296,387	1,504,887,319 1,321,740 1,506,209,059
Deduct: Outward Reinsurance Premiums Net Written Premiums	<u>(31,790,462)</u> 102,351,399	<u>(56,255,182)</u> 703,538,421	(40,240,229) 1,042,798,374	(436,342,282) 79,197,933	(78,268,175) 48,259,648	<u>(40,659,878)</u> 222,417,464	<u>(8,662,976)</u> 54,534,556	<u>(8,379,371)</u> 89,600,036	<u>(700,598,555)</u> 2,342,697,832	<u>62,047,794</u> 1,568,256,853
(Increase)/Decrease in Unexpired Risks Provision Premiums Earned Commission Received TOTAL INCOME	(1,885,658) 100,465,742 10,219,324 110,685,066	54,086,787 757,625,208 17,669,555 775,294,763	(47,810,647) 994,987,727 478,614 995,466,341	- 79,197,933 87,268,456 166,466,389	(3,468,415) 44,791,233 15,653,635 60,444,868	(9,994,921) 212,422,543 12,412,350 224,834,893	(12,223,211) 42,311,345 2,598,893 44,910,238	(16,198) 89,583,838 2,304,327 91,888,165	(21,312,262) 2,321,385,570 148,605,155 2,469,990,725	(467,580,141) 1,100,676,712 12,150,231 1,112,826,943
EXPENSES Direct Claims Paid Inward Reinsurance Claims Paid Gross Claims Paid Deduct Reinsurance Claims Recoveries Net Claims Paid	42,404,744 - 42,404,744 (28,107,260) 14,297,484	121,511,767 (1,768,278) 119,743,489 (18,979,667) 100,763,821	190,515,025 - 190, <u>515,025</u> (10,997,248) 179,517,777			23,480,738 - 23,480,738 (4,619,142) 18,861,596		1,672,246 - - 1,672,246 - -	379,584,520 (1,768,278) 377,816,242 (63,139,974) 314,676,268	183,998,216 (1,288,734) 182,709,482 (14,539,505) 168,169,977
increaser (Decrease) in Outstanding Claims Provision Claims Incurred	10,959,337 25,256,821	<u>(16,515,589)</u> 84,248,232	15,451,199 194,968,976			6,484,317 25,345,913	(295,488) (732,145)	7,670,000 9,342,246	23,753,777 338,430,045	29,032,839 197,202,816
Add under writing Expenses. Acquisition Expenses Maintenance Expenses TOTAL EXPENSES	23,818,199 4,751,690 53,826,710	139,184,293 26,914,068 <u>250,346,593</u>	113,213,078 38,364,333 346,546,387	100,786,434 18,261,913 119,048,347	20,463,934 4,481,978 24,945,912	45,218,075 9,318,954 79,882,942	9,172,148 2,238,638 10,678,640	16,748,135 3,470,712 29,561,093	468,604,295 107,802,284 914,836,624	165,574,958 40,329,069 403,106,843
Underwriting Profit transferred to Profit &Loss Account	56,858,356	524,948,170	648,919,954	47,418,042	35,498,956	144,951,951	34,231,598	62,327,072	1,555,154,101	709,720,100
The accountion policies on pages 18 to 21 and the Notes on pages 29 to 34 form part of these Accounts	Notes on pages	29 to 34 form part	of these Accounts							

The accounting policies on pages 18 to 21 and the Notes on pages 29 to 34 form part of these Accounts.

Revenue Accounts For the year ended 31 december, 2008



## Statement of Cash Flows FOR THE YEAR ENDED 31 DECEMBER, 2008

	20	08	2007	
	N	N	Ν	Ν
Cash Flows from Operating Activities Premium received from policy holders Commission received Other operating receipts Reinsurance receipts in respect of claims Cash paid to and on behalf of employees Reinsurance premium paid Other operating cash payments Claims paid Company Income Tax paid Net cash provided by operating activities	2,508,913,562 148,605,155 29,233,189 63,139,974 (444,619,874) (700,598,555) (988,361,211) (377,816,242) (13,123,677)	225,372,321	1,506,209,059 12,150,231 4,425,034 14,539,505 (208,788,070) (62,047,794) (230,783,851) (182,709,482) (6,910,123)	846,084,509
Cash Flows from Investing Activities Purchase of fixed assets Purchase of investments Realisation of /(Addition to) other investments Sale of investments Sale of fixed assets Dividend received Interest received Deferred assets Net Cash provided by investing activities	(70,530,937) (272,927,392) 48,634,781 73,340,206 8,741,190 7,023,893 87,416,165 (69,749,588)	(188,051,682)	(86,193,866) (753,009,026) 3,699,480 900,000 - 32,077,515 -	(802,525,897)
<b>Cash Flows from Financing Activities</b> Interest paid Issue of ordinary shares Deposit for shares Dividend paid Repayment of loans Net cash provided by financing activities		-	- - - -	-
Increase in cash and cash equivalents Cash at the beginning Cash at 31 December,		37,320,638 66,713,191 104,033,829		43,558,612 23,154,579 66,713,191

The accompanying notes form part of this Statement of Cash Flows.



## Statement of Cash Flows (cont'd) FOR THE YEAR ENDED 31 DECEMBER, 2008

1	Reconciliation of Operating Profit to the Cash provided by operating Activit	ties 2008 N	2007 N
	Operating Profit After Tax Depreciation Amortisation Investment income Exceptional Items Information Technology Bill	360,457,830 108,772,414 13,784,547 (94,440,058) 271,351,327 3,019,789	230,006,854 78,057,475 - - - -
	Loss on diposal of Fixed Assets Increase /(Decrease) in unearned premiums Increase /(Decrease) in creditors Increase /(Decrease) in claims provisions (Increase) /Decrease in debtors (Increase) /Decrease in deferred charges (Increase) /Decrease in capital reserve (Increase) /Decrease in deferred acquisition expenses Taxation	3,286,941 21,312,263 209,161,208 23,753,776 (564,645,899) (55,965,041) - - 145,639 (74,622,416)	467,580,140 170,850,397 29,032,840 (545,062,416) - 415,619,219 -
	Cash provided by operating activities	225,372,321	846,084,509

#### 2 Analysis of Changes in Cash and Cash Equivalents and other liquid Investments

	Cash & Cash Equivalents N	Investments N	Total N
Balance as at 1 Jan. 2008 Net cash inflow	66,713,191 37,320,638	1,476,105,171 73.340,205	1,542,818,362 110,660,843
Purchase of investments	104,033,829	<u>272,927,392</u> 1,822,372,768	272,927,392 1,926,406,597

#### 3 Analysis of the Balance of cash and cash equivalents and other liquid investments

			Changes
	2008	2007	during the year
	N	N	N
Cash at Bank and in hand	104,033,829	66,713,191	37,320,638
Bank Overdraft	-	-	-
Total cash and cash equivalents	104,033,829	66,713,191	37,320,638
Investments	1,822,372,768	1,476,105,171	346,267,597
	1,926,406,597	1,542,818,362	383,588,235

### Notes to the Accounts

FOR THE YEAR ENDED 31 DECEMBER, 2008

#### 1a LEGALFORM

Consolidated Hallmark Insurance PIc (formerly Consolidated Risk Insurers PIc) was incorporated on 2 August 1991. The Company recently changed its name from Cosolidated Risk Insurers PIc to Consolidated Hallmark Insurance PIc following its merger with Hallmark Assurance PIc and The Nigerian General Insurance Company Ltd. in line with the consolidation reform of NAICOM announced in 2006. Consolidated Hallmark Insurance PIc came into effect from 1 March 2007.

2008

N

2007

Ν

#### b PRINCIPAL ACTIVITIES AND CORPORATE DEVELOPMENT

During the year under review, the Company engaged in General Insurance Business and maintained offices in major cities with corporate headquarters in Victoria Island, Lagos.

2	CASH AND CASH EQUIVALENTS		
2	Cash at bank and in hand	104,033,829	66,713,191
		104,033,829	66,713,191
3a	SHORT TERM INVESTMENTS		
	Commercial Papers	161,124,586	62,914,173
	Bankers Acceptances	12,978,898	2,201,583
	Fixed Deposits	409,556,584	543,633,420
	Fund under management Provision for doubtful investments	485,594,445 (21,731,129)	766,004,025 (7,243,710)
		1,047,523,384	1,367,509,491
b	LONG TERM INVESTMENTS		
	Quoted Ordinary Shares at Market value	51,010,152	106,595,680
	Unquoted Ordinary Shares	17,000,000	2,000,000
	Investment in subsidiary- CHI Capital	105,207,680	-
	Investment in subsidiary- CHI Ghana	172,790,721	
	Ordinary shares of guoted investments were valued at market value in line	346,008,553	108,595,680
	With NAICOM guidelines 2008.		
	With WAICOW guidelines 2000.		
	Quoted Ordinary Shares at Market value		
		106,595,680	48,696,882
	At 1 January	47,353,350	45,709,637
	Additions during the year	(68,677,780)	(1,623,758)
	Disposal during the year	(24.264.007)	12 812 010
	Excess of cost over market value transferred to investment revaluation reserve	<u>(34,261,097)</u> 51,010,153	<u>13,812,919</u> 106,595,680
	แล้ารายายัน เป็าที่พียรแทยที่เกียงสนับสนี่เป็าก็ยรยางย	51,010,155	100,393,080
	Unquoted Ordinary Shares	2,000,000	3,400,000
	At 1 January	292,998,401	-
	Additions during the year	-	(1,400,000)
	Disposal during the year At 31 December	294,998,401	2,000,000
	ALST December		
4	DEBTORS AND PREPAYMENTS	1,699,159,609	852,128,138
•	Amount due from Insurance Brokers and Agents	103,140,283	22,154,092
	Prepayments	-	37,650,000
	Deposit for shares	7,737,685	5,583,400
	Prepaid Expenses to staff	18,864,066	27,446,179
	Staff Loans	-	6,645,290
	Legacy Companies Current Accounts Assets suspenses - Land and Building	51,387,562 (474,824,887)	51,387,561 (162,176,242)
	Provision for bad and doubtful debts	1,405,464,317	840,818,418
		.,	
5	DEFERRED ACQUISITION EXPENSES	85,959,125	86,104,764
	Deffered acquisition Expenses		
6	DEFERRED CHARGES		
0	Balance as at January	69,749,588	_
	Additions during the year	(13,784,547)	-
	Amortised during the year	(,,)	
		55,965,041	-
	Balance as at December		

This relates to the cost incured during consolidation exercise and the listing of the Company's shares on the Nigerian Stock Exchange. It is the Company's policy to write-off the amount in sixty months.

#### 7 STATUTORY DEPOSIT

This deposit represents the amount deposited with the Central Bank of Nigeria as at 31st December, 2008, in accordance with section 9(I) and Section 10(3) of Insurance Act 2003 - N300,000,000 (2007-N300,000,000)



8 FIXED ASSETS	Building N	Office Equipment N	Furniture &Fittings N	Motor Vehicles N	Computer Equipment N	Total N
COST						
At 1 January 2008	1,578,688,000	50,318,335	66,590,701	155,479,747	145,399,044	1,996,475,828
Additions	2,630,475	2,624,010	8,772,668	41,845,000	14,658,784	70,530,937
Disposal	-	(319,239)	-	(17,989,426)	-	(18,308,665)
At 31 December 2008	1,581,318,475	52,623,106	75,363,369	179,335,321	160,057,829	2,048,698,100
DEPRECIATION:						
At 1 January 2008	31,573,760	8,770,968	12,156,083	42,071,016	19,972,113	114,543,940
Charge in the Year	31,621,870	7,759,117	10,726,746	35,310,559	23,354,123	108,772,414
Disposal	-	(91,781)	-	(6,188,754)	-	(6,280,535)
At 31 December 2008	63,195,630	16,438,303	22,882,829	71,192,822	43,326,236	217,035,819
Net book value						
At 31 December 2008	1,518,122,846	36,184,802	52,480,540	108,142,500	116,731,593	1,831,662,281
At 31 December 2007	1,547,114,240	41,547,367	54,434,618	113,408,731	125,426,931	1,881,931,888

Fixed assets were professionally re-valued as at 31 December, 2006, by Messrs Adegboyega Sanusi & Co on the basis of open market values. The values were incorporated in the books at that date. The surplus arising on the revaluation over the written down values is treated in these financial statements as fixed assets revaluation reserve.

Revaluation is carried out at the discretion of the directors and it is considered as and when necessary.

		2008 N	2007 N
9	CREDITORS & ACCRUALS		
	Due to agents, reinsurance companies		
	and brokers	81,952,470	4,112,440
	Sundry Creditors and Accruals	111,616,971	16,398,456
	Legacy Companies Current Accounts	3,751,597	-
	Deferred Investments Income	32,351,064	-
	Proposed Dividend	-	<del>_</del> _
		229,672,102	20,510,896

#### 9.1 PROPOSED DIVIDEND

In respect of the current year, the directors proposed that a dividend of 5 kobo per ordinary share will be paid to shareholders. The dividend is subject to approval by shareholders at the Annual General Meeting and has not been included as liability in the financial statements in accordance with the statement of accounting standard 23. The proposed dividend is subject to witholding tax at the appropriate tax rate and is payable to shareholders whose name appear in the register of members at closure date. The gross dividend to be paid is N300,000,000

#### **INSURANCE FUNDS** 10

#### **Reserve For Outstanding Claims** а

Fire	11,058,544	99,208
General Accident	26,995,479	43,511,067
Motor	40,481,344	25,030,145
Marine	7,004,317	550,000
Engineering		295,488
Bond	7,700,000	-
	93,239,684	69,485,908

			2008 N		2007 N
b	Provision For Unexpired Risks				
	Fire		50,399,967		48,514,309
	General Accident		144,350,515		198,437,302
	Motor		386,790,966		338,980,319
	Marine		18,708,314		8,713,393
	Bond		16,198		-
	Aviation Oil & Gas		6 221 760		2 062 254
	Engineering		6,331,769 20,939,876		2,863,354 8,716,665
	Engineering		20,333,070		0,710,005
			627,537,605		606,225,342
	Total Insurable Funds		720,777,289		675,711,250
11	SHARE CAPITAL				
	AUTHORISED	Number	N	Number	Ν
	Ordinary shares of 50k each	10,000,000,000	5,000,000,000	10,000,000,000	5,000,000,000
	<b>Issued and Fully Paid</b> Ordinary shares of 50k each	6,000,000,000	3,000,000,000	6,000,000,000	3,000,000,000

#### STATUTORY CONTINGENCY RESERVE 12

This is maintained in compliance with section 21(1) and (2) and 22(16) of the Insurance Act 2003.

	Balance as at 1st January Transfer from profit and loss account Balance as at 31st December	94,601,178 91,298,892 185,900,070	47,183,236 <u>47,417,942</u> 94,601,178
13	FIXED ASSETS REVALUATION RESERVE Balance as at 1st January Addition during the year Balance as at 31st December	24,811,148 	<u>24,811,148</u> 24,811,148
14	INVESTMENT REVALUATION RESERVE Balance as at 1st January Additions Movement during the year Diminution Transferred to Income and Expenditure Balance as at 31st December	15,119,563 (34,261,097) (19,141,534) 19,141,534 	1,306,644 13,812,919 15,119,563 15,119,563
15	<b>REVENUE RESERVE</b> Brought forward Transfer from Profit & Loss Account Carried Forward	186,496,465 269,158,941 455,655,406	3,907,553 <u>182,588,912</u> <u>186,496,465</u>

#### CAPITAL RESERVE/ GOODWILL ARISING FROM CONSOLIDATION 16

CAPITAL RESERVE/ GOODWILL ARISING FROM C	ONSOLIDATION	Nigerian General		
	Hallmark	Insurance	0	Takal
	Assurance Plc N'000	Co. Ltd. N'000	General N'000	Total N'000
Net Assets as at 1 March 2007	1,758,231	442,419	-	2,200,650
*Adjustments	562,193	(54,589)	(96,941)	410,662
Final Net Assets taken over as at 1 March 2007	2,320,424	387,830	(96,941)	2,611,312
Value of Shares issued	(1,500,000)	(600,000)		(2,100,000)
	820,424	(212,170)	(96,941)	511,312
Recapitalisation expenses	<u> </u>		(95,693)	(95,693)
Capital Reserve/ (Goodwill)	820,424	(212,170)	(192,634)	415,619

\*Adjustments arose from the review of Assets and Liabilities of legacy entities subsequent to the merger date in line with provision of article 11(1) of the Memorandum of Understanding (MOU) dated 20th February 2007.



10		000			
			2008		2007
			N		N
17	PROFIT BEFORE TAXATION				
	Profit before taxation is stated after charging:		400 770 444		70 057 475
	Depreciation of fixed assets Auditors' Remuneration		108,772,414		78,057,475
	Directors' Remuneration:		3,000,000		1,500,000
	Fees		1,900,000		3,550,000
	Other remuneration		28,020,000		8,400,000
	Loss on disposal of fixed assets		3,286,941		586,252
	Foreign Exchange Gains/(Loss)		(59,763)		(65,402)
			(,,		()
18	GROSS PREMIUM WRITTEN				
	Fire		134,141,862		114,912,883
	GeneralAccident		759,793,603		480,341,608
	Motor		1,083,038,603		678,444,374
	Marine		263,077,342		135,654,476
	Aviation Oil & Gas		515,540,215 126,527,823		1,228,029
	Bond		97,979,407		19,565,336 58,915,327
	Engineering		63,197,532		17,147,026
	Engineering		3,043,296,387		1,506,209,059
19	PREMIUM EARNED AND	2008		2007	
	UNDERWRITING PROFITS	PREMIUM	U/W	PREMIUM	U/W
		EARNED	PROFITS	EARNED	PROFITS
	Fire	100,465,742	56,858,356	65,574,880	39,570,417
	GeneralAccident	757,625,208	524,948,170	290,696,849	147,090,605
	Motor	994,987,728	648,919,955	411,426,506	229,588,601
	Marine	213,422,543	144,951,952	121,799,468	100,195,477
	Aviation	79,197,933	47,418,042	1,228,029	1,018,292
	Oil & Gas	44,791,233	35,498,956	16,701,982	12,587,720
	Bond	89,583,838	62,327,072	61,005,906	48,036,468
	Engineering	42,311,345	34,231,598	8,147,504	7,536,931
		2,321,385,570	1,555,154,101	976,581,124	585,624,511
20	UNDERWRITING EXPENSES				
20	Acquisition Cost:				
	- Commission Paid		468,604,295		165,574,958
	Maintenance Expenses		107,802,284		40,329,069
			576,406,579		205,904,027
21a	INVESTMENT INCOME		21 042 454		62 007 040
	Interest received-Fixed Deposit Interest received-Fund Management		31,043,451 56,372,714		63,887,843 96,004,025
	Dividend received		7,023,893		90,004,023
	Bividenta received		94,440,058		159,891,868
21b	OTHER INCOME				
	Auto Reg.		2,427,420		2,066,520
	Others		26,805,769		2,358,514
			29,233,189		4,425,034
22	EXCEPTIONAL ITEM				
~~	This represents diminution in the value of investme	ents during the year as giv	en below:		
	Fund under management		252 209 793		-

Fund under management	252,209,793	-
Quoted Investments	19,141,533	
	271,351,326	

#### INFORMATION TECHNOLOGY DEVELOPMENT 23

The Nigeria Information Technology Development Agency (NITDA) Act was signed into law on 24 April, 2007. Section 12(2a) of the act demands that, 1% of profit before tax should be paid to the Nigerian Information Technology Development Agency. In line with the Act, the Company has provided for NITDA levy at the specified rate.



#### 24 TAXATION

а	Per Profit and Loss Account		
	Income Tax based on the profit for the year	41,470,492	28,972,902
	Education Tax	8,212,095	5,794,580
	Over provision in prior year	(159,274,449)	
		(109,591,863)	34,767,482
	Deferred Taxation	48,093,124	(27,684,630)
		(61,498,739)	7,082,852
b	Per Balance Sheet		
	At 1st January	176,057,011	43,896,399
	Transfer from legacy companies	-	104,303,253
	Payment during the year	(13,123,677)	(6,910,123)
	Charge for the year (Note 24a)	(109,591,863)	34,767,482
		53,341,471	176,057,011
с	Deferred Taxation		
	At 1 January	42,746,700	9,517,024
	Transferred from legacy companies	-	60,914,306
	Charge to profit and loss account (Note 24a)	48,093,124	(27,684,630)
		90,839,824	42,746,700

The company has adopted the Statement of Accounting Standard SAS 19 on deferred taxation which is now computed using liability method.

#### 25 PROPOSED DIVIDEND

The dividend is subjected to withholding tax at the		
appropriate rate	-	

#### 26 STAFF

Average number of persons employed in the financial year and staff costs were as follows:

	Managerial Senior Staff Junior Staff	2008 Number 42 76 	<b>2007</b> Number 25 72 <u>48</u> 145
27	STAFF COSTS		
		N	N
	Wages & Salaries	293,464,908	116,624,649
	Staffwelfare	105,939,790	79,016,151
	Medical	5,772,112	6,258,835
	Staff Training	19,877,141	4,283,833
	Pension & Gratuity	19,565,923	2,604,602
		444,619,874	208,788,070
28	PENSION & GRATUITY		
	Balance b/f	5,647,302	4,102,464
	Provision during the year	19,565,923	2,604,602
	Payment during the year	(17,659,337)	(1,059,764)
	Balance as at December	7,553,888	5,647,302



### Notes to the Accounts (cont'd)

FOR THE YEAR ENDED 31 DECEMBER, 2008

29	CHAIRMAN'S AND DIRECTORS' EMOLUMENTS, PENSIONS AND				
	COMPENSATION FOR LOSS OF OFFICE:	N	N		
	Emoluments:				
	Chairman	300,000	300,000		
	Other Directors	1,800,000	1,800,000		
	Other Emolument of Executives	28,020,000	8,400,000		
	Emolument of highest paid director	6,000,000	4,800,000		
	Other Directors Other Emolument of Executives	1,800,000 28,020,000	1,800,000 8,400,000		

The number of directors excluding the chairman whose emoluments were within the following ranges were:

Ν	Ν	2008 Number	
NIL	N50,000	Nil	Nil
50001	60,000	Nil	Nil
60001	80,000	Nil	Nil
above N80,000		9	9

#### **EMOLUMENTS WAIVED**

Number of directors who have waived their rights to receive emoluments

Nil Nil

#### 30 EMPLOYEES REMUNERATED AT HIGHER RATES

The number of employees in respect of emoluments within the following ranges were:

	2008 (Number)	2007 (Number)
N100,001 - 200,000	. ś	<u> </u>
N200,001 - 300,000	12	50
N300,001 -400,000	34	14
N400,001 - 500,000	4	9
N500,001 - 600,000	-	6
N600,001 -700,000	-	1
N700,001 - 800,000	12	12
N800,001 - 900,000	6	6
N900,001 - 1,000,000	20	3
N1,000,001 and above	51	29

#### 31 EARNINGS PER SHARE

Earnings per share is calculated on the net profits after taxation based on the share capital in issue at 31st December 2008

#### 32 CAPITAL COMMITMENTS

There were no capital commitments at 31st December 2008

#### 33 CONTINGENT LIABILITIES

There is no material contingent liability other than in the normal course of business.

#### 34 COMPARATIVE FIGURES

Certain figures in 2007 financial statements were re-classified to conform with 2008 presentation and enchance Comparability.



### Statement of Value Added

FOR THE YEAR ENDED 31 DECEMBER, 2008

	2008 N	%	2007 N	%
INCOME Gross premium written Commission Received Investment and other income	3,043,296,388 148,605,155 123,673,247 3,315,574,790		1,506,209,059 12,150,231 <u>164,316,902</u> 1,682,676,192	
LESS: Reinsurances, claims and commissions Other expenses and services - Local - Imported (Increase) / Decrease in Insurable Fund	1,483,733,480 934,423,891 - 45,066,039 2,463,223,410		395,792,729 266,335,232 - <u>496,612,980</u> 1,158,740,941	
VALUE ADDED	852,351,380	100	523,935,251	100
APPLIED AS FOLLOWS:				
To pay employees' salaries, wages and other benefits To pay taxation Depreciation Transfer to contingency reserve Retained Profits	444,619,875 (61,498,739) 108,772,414 91,298,892 269,158,938 852,351,380	52 (7) 13 11 31 100	208,788,070 7,082,852 78,057,475 47,417,942 182,588,912 523,935,251	34 21 6 12 27 100

Value added represents the additional wealth created by the Company during the reporting period. This statement shows the allocation of that wealth among employees, shareholders, government and that retained for future creation of more wealth.



# Five-Year Financial Summary

	2008 N	2007 N	2006 N	2005 N	2004 N
RESULTS Gross Premium Written Net Premium Written Premium Earned Profit/(Loss) Before Tax & Exceptional Item Profit/(loss) After Tax	3,043,296,387 2,342,697,832 2,321,385,570 298,959,094 360,457,830	1,506,209,059 1,444,161,265 976,581,124 237,089,706 230,006,854	508,368,380 473,422,782 449,766,767 87,334,978 56,870,711	394,998,421 349,723,976 299,423,309 65,223,321 52,965,523	274,159,713 230,848,512 172,035,349 29,553,454 24,665,980
Earning/(Loss) per share (k)	6.01	3.8	4.3	18.3	10.0
BALANCE SHEETS					
Assets					
Current Assets Investments Statutory Deposits Fixed Assets	1,651,422,312 1,393,531,937 300,000,000 1,831,662,281	993,636,373 1,476,105,171 300,000,000 1,881,931,887	332,952,093 723,096,145 20,000,000 72,248,470	369,636,680 191,975,432 20,000,000 49,060,938	231,693,786 37,658,467 20,000,000 46,917,966
TOTALASSETS	5,176,616,530	4,651,673,431	1,148,296,708	630,673,050	336,270,219
Liabilities					
Current Liabilities Deferred Taxation Insurance Funds Share Capital Share Premium Capital Reserve Bonus Issue Reserve Reserves Investments Revaluation Reserve Assets Revaluation Reserve Deposit for shares	283,013,576 90,839,824 720,777,289 3,000,000,000 415,619,220 641,555,473 - 24,811,148	196,567,907 42,746,700 675,711,250 3,000,000,000 415,619,220 - 281,097,643 15,119,563 24,811,148	58,947,186 9,517,024 179,098,270 665,155,330 - - 158,370,317 51,090,789 1,306,644 24,811,148	60,330,229 6,377,919 131,795,139 300,000,000 2,369,570 - - 31,234,813 2,165,380 - 96,400,000	16,164,704 2,776,971 74,188,187 250,000,000 249,567 - (7,109,210) -
TOTAL LIABILITIES AND SHAREHOLDERS' FUNDS	5,176,616,530	4,651,673,431	1,148,296,707	630,673,050	336,270,219



## Management Staff

MD/CEO

EDDIE EFEKOHA

ED (Operations)

**OBASHOLA ALO** 

#### General Managers

KOLAWOLE ILESANMI BODE OPADOKUN MAC EKECHUKWU IJEOMA OKORO

**Deputy General Managers** 

TUNDE DARAMOLA GBOLAGA ADEYANJU

### Controllers

BARIU ABDUL GAFFAR MARY ADEYANJU SHOLA OSHO

### Senior Managers

JIMALEX OJIAKOR PROMISE ANYIM OSE OLUYANWO GBOYEGA ADETOKI OLU ADEOYE TOPE ILESANMI OYENIKE NIHINLOLA

#### Managers

CHUKWUMAH UWAJEH GLORIA EDEMCORD OLADOTUN ADEOGUN CHARLES NWANZE ROSEMARY MADUAKOR GODDY EZEALA SAINT HUOMAH JOB OYEDELE





# **Office Locations**



## **Corporate Head Office**

Plot 33D Bishop Aboyade Cole Street Victoria Island Lagos Tel: 01-4618222 Fax: 01-4618380 E-Mail: info@consolidatedhallmark.com Website: www.consolidatedhallmark.com

## **Regional Offices**

PORT HARCOURT 52 Emekuku Street Amazing Grace Plaza Tel/fax: 084-234608, 462061 E-mail: phc@consolidatedhallmark.com

### ABUJA

Metro Plaza Annex A Plot 991/992 Zakariya Maimalari Street Central Business District Tel/fax:09 2347 965, 780 4398 E-mail: abuja@consolidatedhallmark.com

#### IBADAN

Ibrafunds House (Green House), Ring Road, Tel:02-2008281 Fax:02-2311804 E-Mail: ibd@consolidatedhallmark.com

## **Control Office**

Consolidated Hallmark Insurance House 266, Ikorodu Road, Obanikoro, Lagos Tel.01-2700273 Fax.01-2700272 E-Mail: control@consolidatedhallmark.com



# Office Locations (cont'd)

#### KANO

17 Zaria Road Gyadi Gyadi Tel:064-662 432 Fax:064-642 456 E-mail: kano@consolidatedhallmark.com

#### WARRI

179 Jakpa Road Effurun Tel. 0703 956 8540 E-mail: warri@consolidatedhallmark.com

#### **OWERRI**

5B Okigwe Road Opp Govt. College Owerri Tel.083-234306, 083-303992 Email: owerri@consolidatedhallmark.com

#### ABA

4, Eziukwu Road, Aba Tel/Fax:082-223216 E-mail: aba@consolidatedhallmark.com

#### CALABAR

54, Bedwell Street Calabar Tel.0703 956 8107 E-Mail: cal@consolidatedhallmark.com

#### ENUGU

77, Ogui Road, Enugu Tel/Fax:042-255813, 0703 956 8541 E-mail: enugu@consolidatedhallmark.com

#### **ONITSHA**

41, New Market Road, Onitsha Tel/Fax:046-413840 E-mail:onitsha@consolidatedhallmark.com

#### **ILORIN**

119A Ibrahim Taiwo Road Ilorin Tel.07027108272 E-Mail: ilorin@consolidatedhallmark.com

#### ORLU

3, L.N.Obioha Road, Tel/Fax:083-520590 E-Mail: orlu@consolidatedhallmark.com

#### ΟΤΑ

2nd Floor, Tantolorun House Iyana Ota Roundabout, Sango-Ota. Tel/Fax:042-255813,01-7619386 E-Mail: ota@consolidatedhallmark.com

### AKURE

3RD Floor Bank of Industry (BOI) House Alagbaka, AKURE Tel.034-243644 E-Mail: akure@consolidatedhallmark.com

#### **OSHOGBO**

Debitosh Building Plot 6c Fagbawesa Street, Oshogbo E-Mail: osgbo@consolidatedhallmark.com

#### KADUNA

24, Constitution Road Kaduna Tel/Fax:062-240961 E-Mail: kad@consolidatedhallmark.com

#### JOS

28/30 Bukuru Bye Pass Jos Tel. 0703 956 8108 E-Mail: jos@consolidatedhallmark.com

#### YENAGOA

Abraka Eri House 53, Mbiama/Yenagoa Road Yenezue-Gene Yenagoa Tel: 0703 353 9517 E-Mail: yen@consolidatedhallmark.com



# Share Capital History

Year	Au	Authorized Issued and Fully Paid		Consideration	
	Increase	Cumulative	Increase	Cumulative	
1991	5,000,000	5,000,000		-	Cash
1992	10,000,000	15,000,000	3,611,881	5,111,881	Cash
1993	-	15,000,000	1,500,000	3,611,881	No Change
1994	-	15,000,000	-	5,111,881	Cash
1995	15,000,000	30,000,000	14,888,119	20,000,000	No Change
1996	-	30,000,000	-	20,000,000	No Change
1997	-	30,000,000	-	20,000,000	Bonus
1998	-	30,000,000	5,601,651	25,601,651	Cash
1999	-	30,000,000	239,500	25,841,151	Cash
2000	-	30,000,000	259,632	26,100,783	No Change
2001	-	30,000,000	-	26,100,783	No Change
2002	-	30,000,000	-	26,100,783	Cash
2003	320,000,000	350,000,000	223,899,217	250,000,000	No Change
2004	150,000,000	500,000,000	-	300,000,000	Cash
2005	500,000,000	1,000,000,000	50,000,000	665,155,330	cash
2006	500,000,000	1,000,000,000	365,155,330	3,000,000,000	Cash
2007	4,000,000,000	5,000,000,000	2,334,844,670	3,000,000,000	Acquisition/Bonus
2008		5,000,000,000		3,000,000,000	No Change





# Notes






# Notes






# Notes


### **PROXY FORM**

Annual General Meeting to be held at Protea Hotel, Oakwood Park, Lekki Expressway, Lekki Peninsula, Lagos.

I/We.....of.....

Being a member/members of Consolidated Hallmark Insurance Plc hereby appoint\*\*

of.....

or failing him the Chairman of the Company as my/our proxy to act and vote for me/us on my/our behalf at the Annual General Meeting of the company to be held on the 27th August, 2009 and any adjournment thereof.

Dated this....day of......2009

Shareholder's Signature.....

#### NOTE

(i) A member (shareholder) entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy in his stead. All proxy forms should be deposited at the Company Secretary's Office not later than 48 hours before the time of holding the meeting.

(ii) In the case of joint Shareholders, any of such may complete the form, but names of all joint Shareholders must be stated.

(iii) If the Shareholder is a corporation, this form must be under its common seal or under the hand of an officer or attorney duly authorized.

(iv) Provision has been made on this form for the Chairman of the Company to act as proxy. But if you wish, you may insert in the blank space on the form (marked\*\*) the name of any person whether a Member of the Company or not, who will attend the meeting and vote on your behalf instead of the Chairman.

(v) The Stamp Duties Act, Cap 411, Laws of the Federation of Nigeria, 1990 requires that any instrument of proxy to be used for the purpose of voting by any person entitled to vote at any meeting of shareholders must bear a Stamp Duty at the appropriate rate..

(vi) The proxy must produce the Admission Slip with the notice of Meeting to obtain entrance to the meeting.

	ORDINARY BUSINESS	FOR	AGAINST
1.	To receive the reports and Financial Statements.		
2.	To declare dividend		
3.	To re-elect Directors.		
4.	To re-appoint the Auditors		
5.	To authorize the Directors to fix the remuneration of the auditors.		
6.	To elect members of the Audit Committee		
	SPECIAL BUSINESS		
1.	To approve the remuneration of the Directors.		
	Please indicate with "X" in the appropriate square how you wish your votes to be cast on the resolutions set above. Unless otherwise instructed, the proxy will vote or abstain from voting at his discretion.		

### **ADMISSION SLIP**

Please admit.....to the Annual General Meeting of Consolidated Hallmark Insurance Plc which will hold at Protea Hotel, Oakwood Park, Lekki Expressway, Lekki Peninsula, Lagos..

Admission Slip must be produced by the shareholder or his proxy in order to obtain entrance to the Annual General Meeting.

## Foundation Chambers (Secretaries)

Name & Address of Shareholder.....

Number of shares held.....

### MERISTEM REGISTRARS

305 Herbert Macaulay Way Sabo-Yaba Lagos. P. O. Box 51585, Ikoyi



PROFESSIONALISM

## **Consolidated Hallmark Insurance Plc**

Plot 33D Bishop Aboyade Cole Street, P. O. Box 74013, Victoria Island, Lagos. Tel: +234 1 461 8222. Fax: +234 1 461 8380. E-mail: info@consolidatedhallmark.com website: www.consolidatedhallmark.com

We are what we have ...



"A friend sings your song"

RELATIONSHIP

"I have a friend that cares for me, to help me cope in anything Consolidated Hallmark covers everything. In all situations, they are there for me Consolidated Hallmark an insurance company fit for me I have a friend... **...a friend indeed"** 

ZEAL

INTEGRITY

EXCELLENCE



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